CAGP District Scaling Institute Opening Plenary: The Case for Urgency and Essentials of Guided Pathways

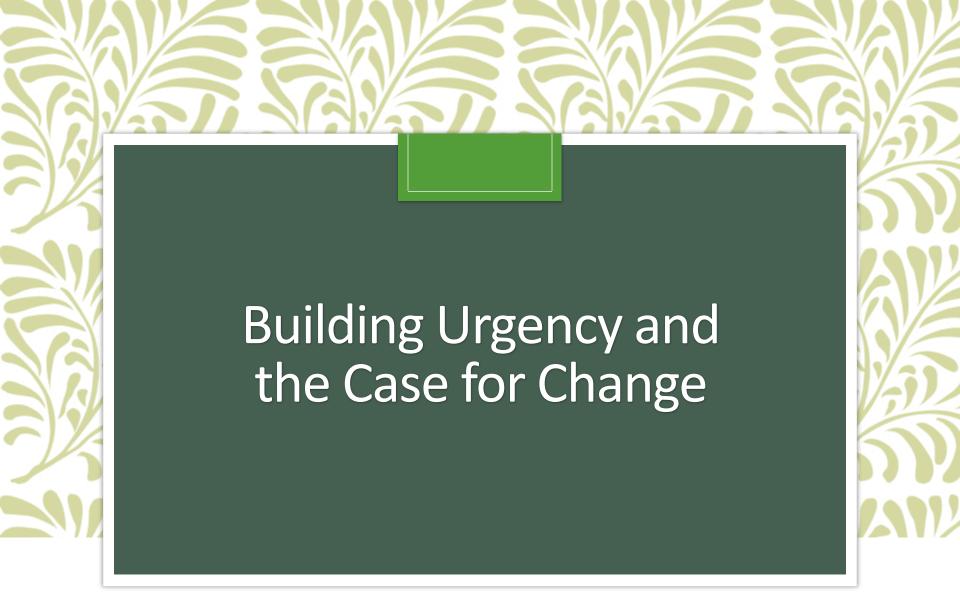


Dr. Gretchen Schmidt
Dr. Davis Jenkins
Dr. Rob Johnstone
CAGP District Scaling Institute
November 2018

Overview

- Urgency and the case for change: Social justice / economic mobility
- Overview of the Guided Pathways Model
- Overview of key Guided Pathways
 Transformations











Economic Mobility & Equity...

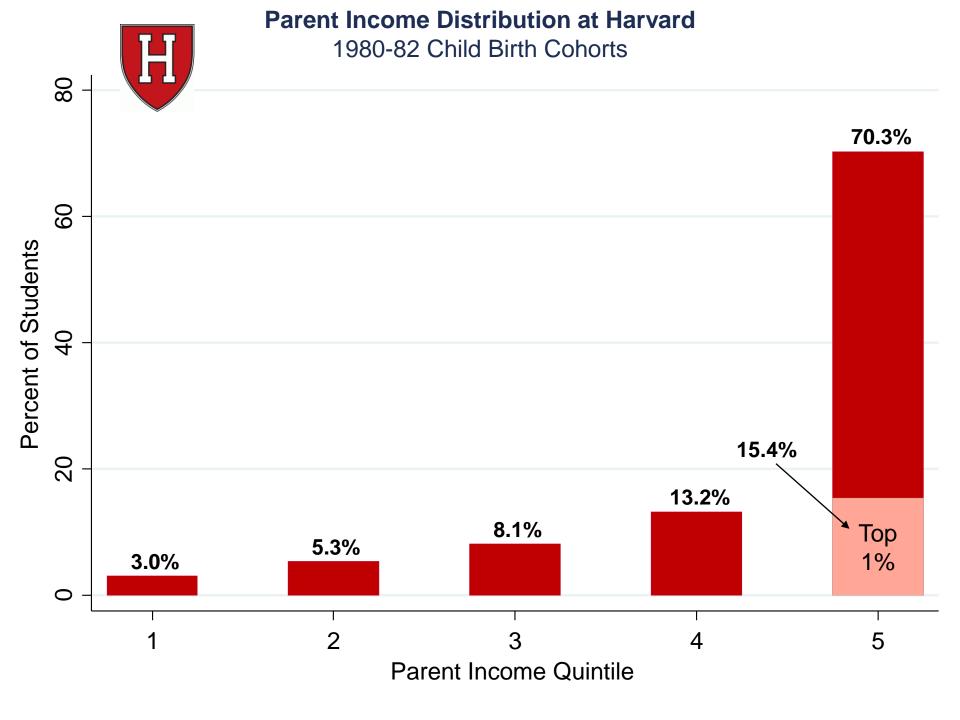
- It's true that higher education may be about more than just economic mobility. But:
 - What % of your students attend your college solely because of the love of learning?
 - I would argue 98%+ of your students are "career focused"
 - Doesn't mean liberal arts ed. isn't impt. might be more so
 - Economic mobility is particularly important to the lower half of the income spectrum – which describes a majority of our CC students
 - Unfortunate correlation in U.S. between race and income level this is 100% an exploration of equity

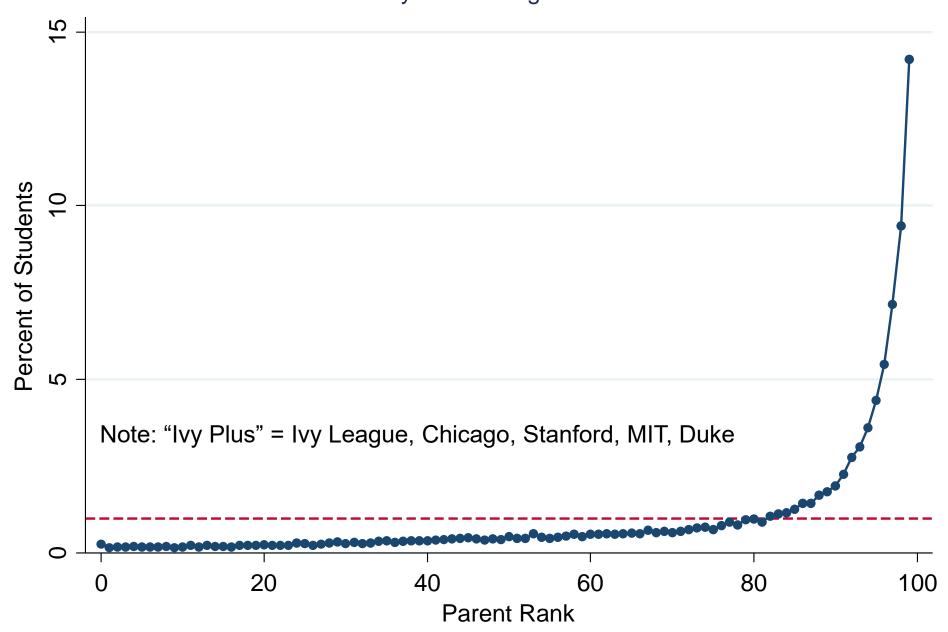


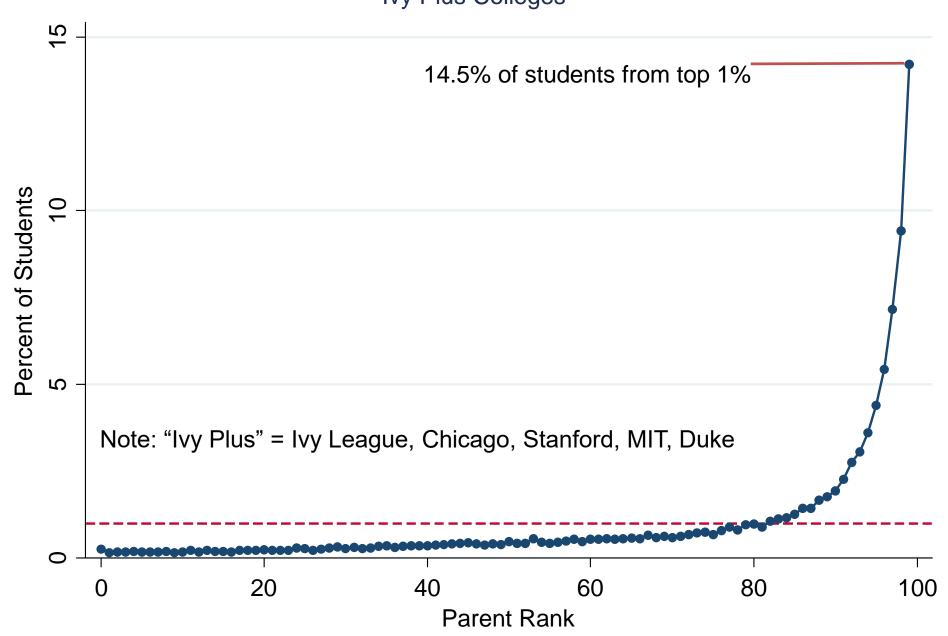
Incredible work...

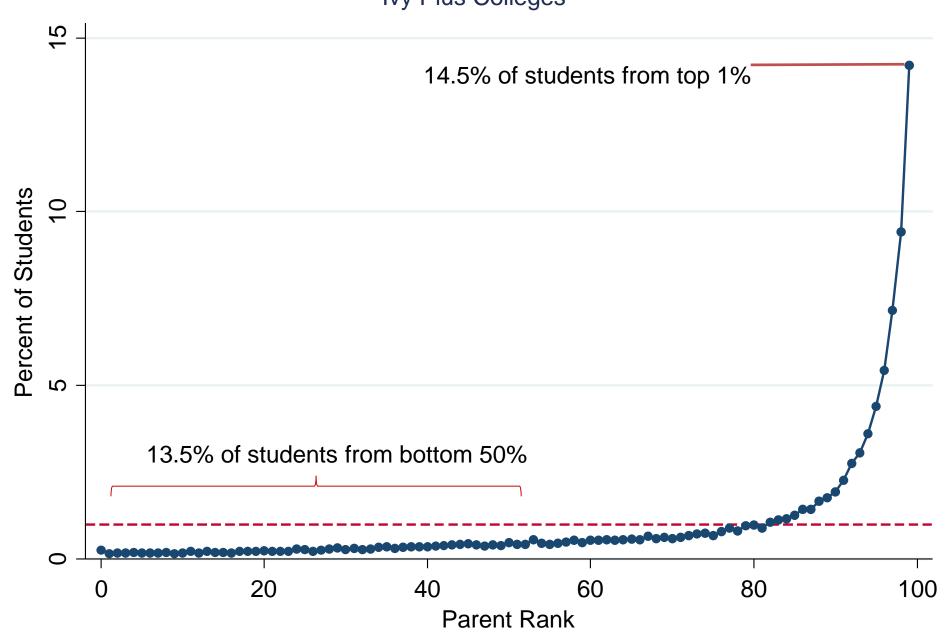
- Check out the resources at http://www.equality-of-opportunity.org/
- Collaboration between Stanford, Brown and Harvard
 - Other contributors UC Berkeley, MIT,
 Cambridge
- Papers, slides, executive summaries, data sets

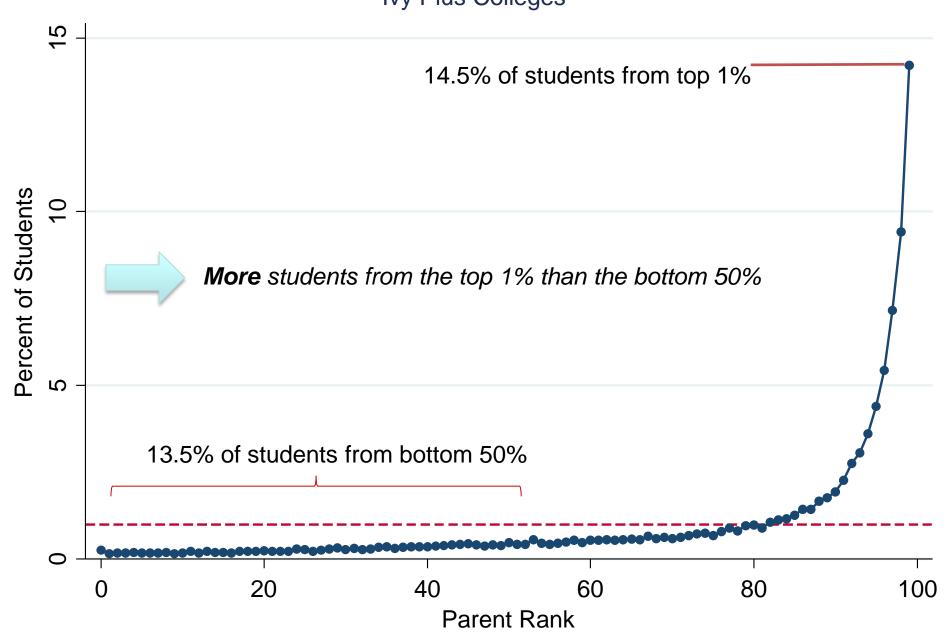


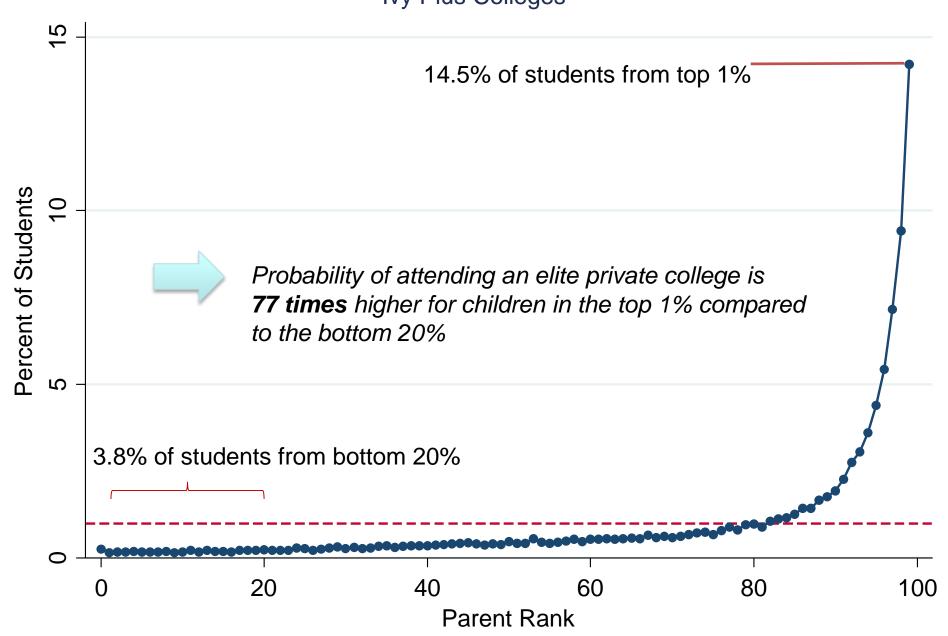






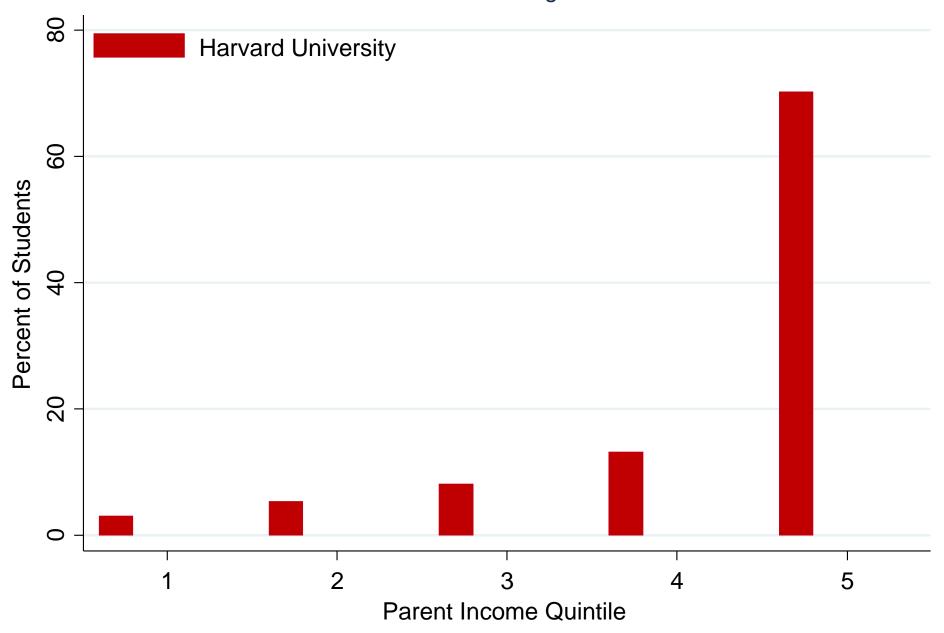






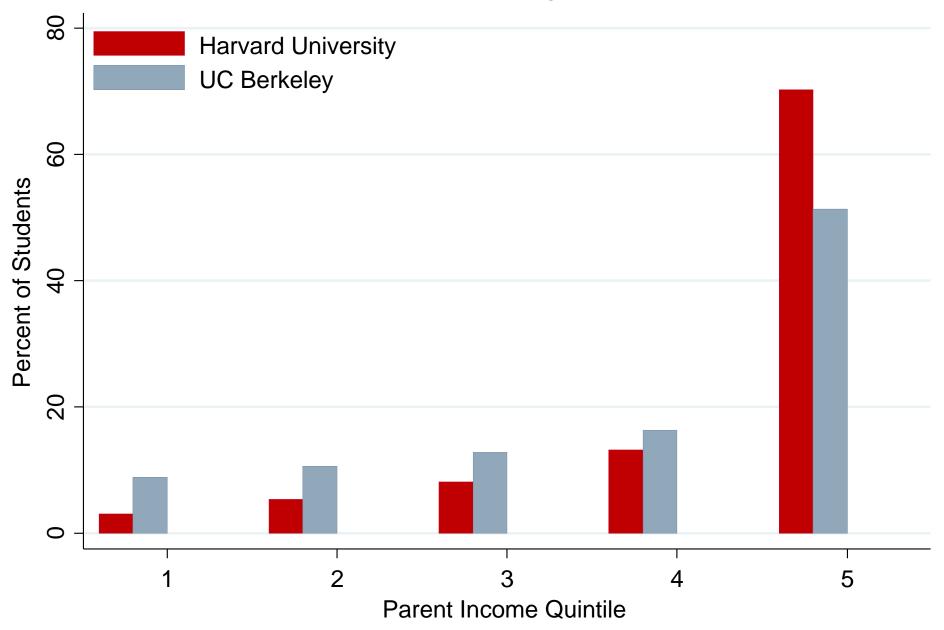
Parent Income Distributions by Quintile for 1980-82 Birth Cohorts

At Selected Colleges

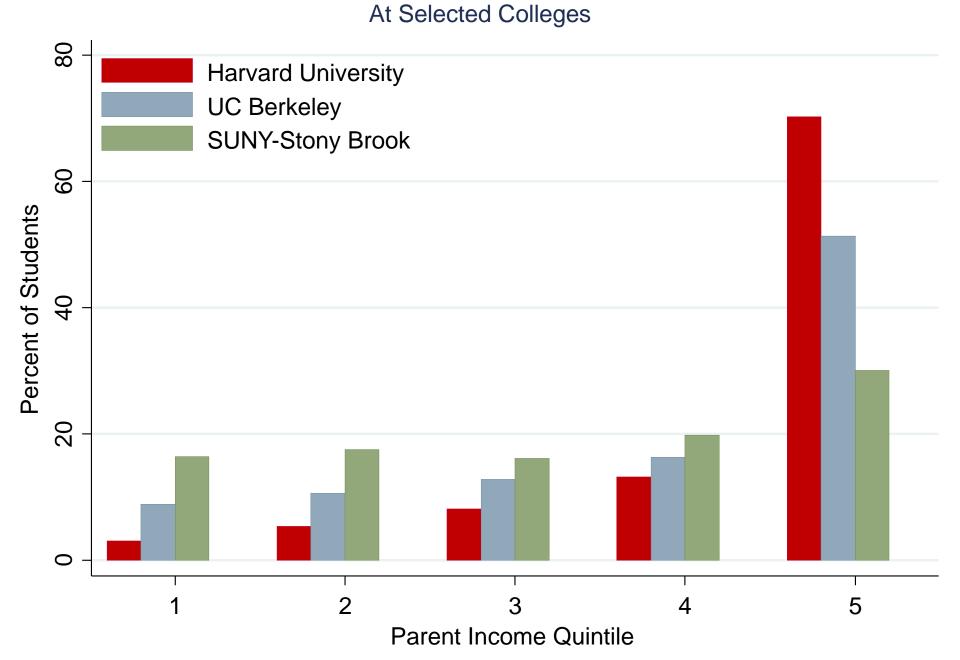


Parent Income Distributions by Quintile for 1980-82 Birth Cohorts

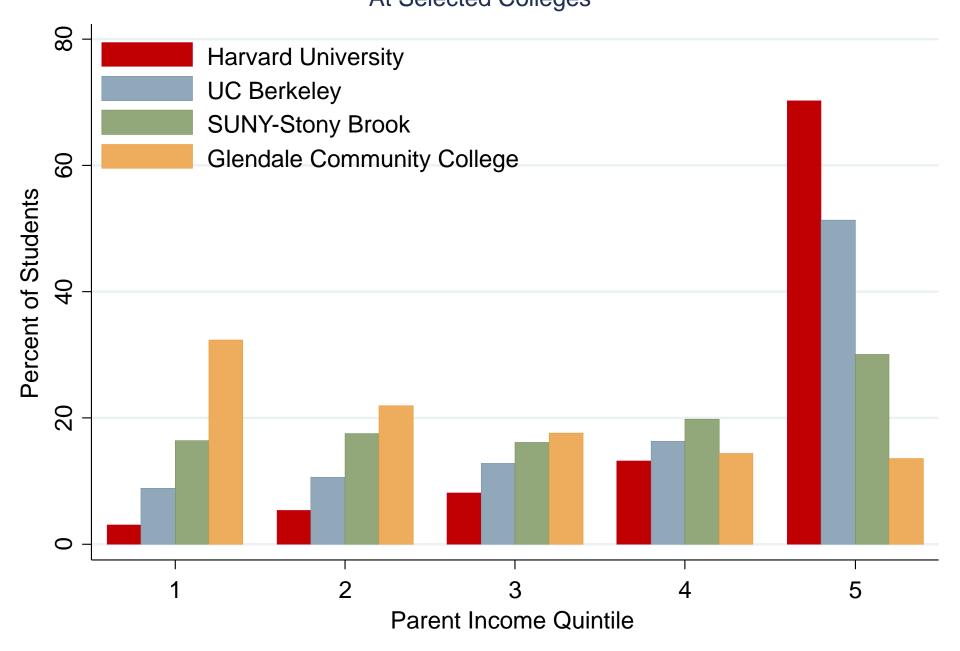
At Selected Colleges



Parent Income Distributions by Quintile for 1980-82 Birth Cohorts



Parent Income Distributions by Quintile for 1980-82 Birth Cohorts At Selected Colleges



Further Evidence of the Challenge...

- Make sure you're sitting down for this one...
- Good news: from 2013-2016, median net worth increased 46% for Hispanic families, 29% for Black families, and 17% for White families...
- BUT....In 2016, the actual median net worth:
 - White citizens was \$171,000
 - Hispanic citizens was \$20,700
 - African-American citizens was \$17,600



Why Completion and Losing Students to For-Profit Institutions are Equity Issues

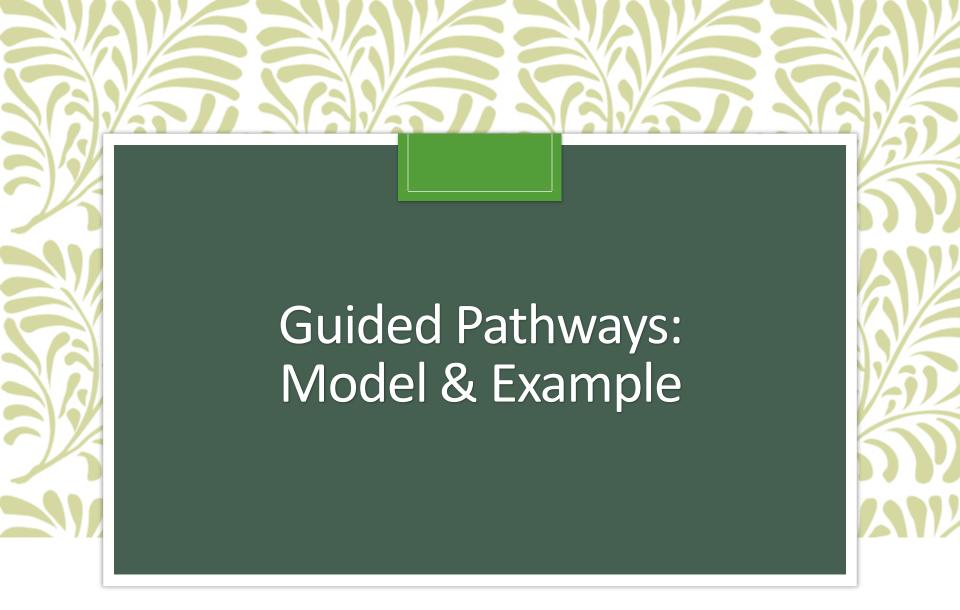
- Students at for profits default on their student loans at 2x the rate of those taking loans at CCs 52% vs. 26%*
- Worse, because students at for profits have to take loans more, the rate of default among all entrants at for-profits is 4x as high as entrants at CCs 47% vs. 13%*



Why Completion and Losing Students to For-Profit Institutions are Equity Issues (2)

- Even more disturbing when you dive in White students not at for-profits have a 4% default rate vs. Black non-completers at for-profits with a 67% default rate*
- Bottom line? We in the CC system need to be better for all students but perhaps most importantly for low-income URM students and we absolutely can do so...

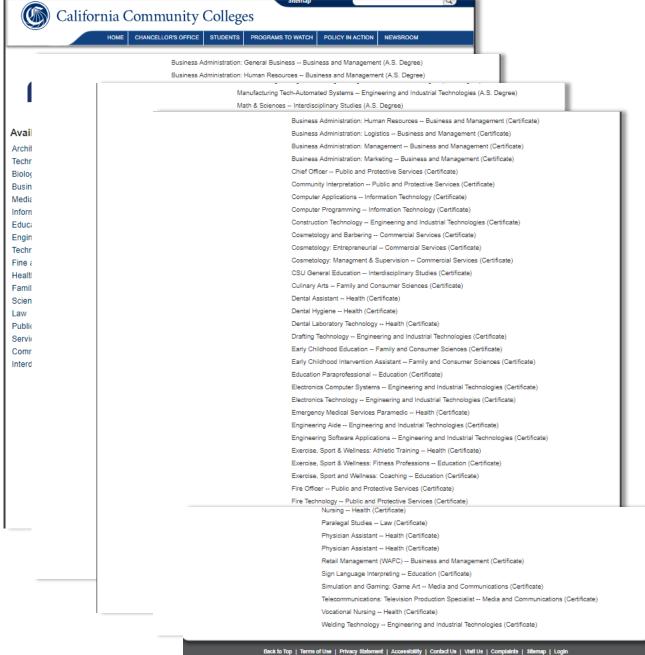




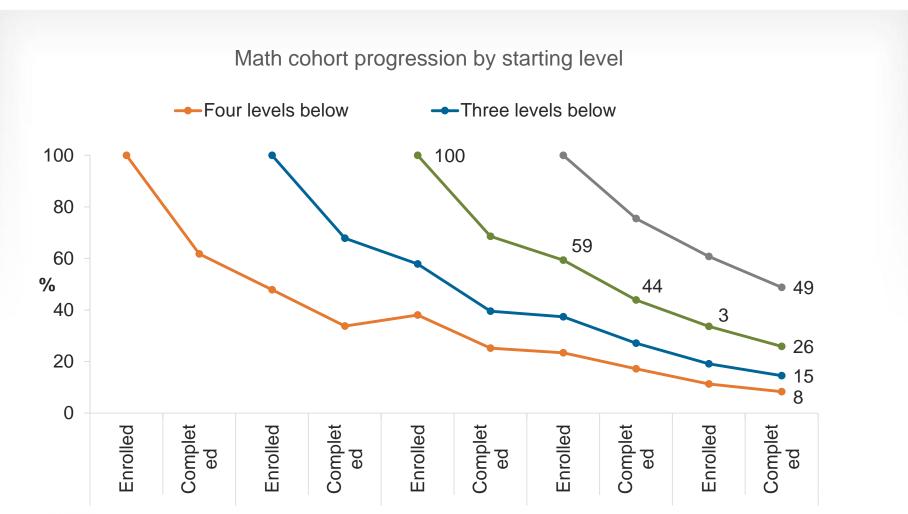


New Students Want To Know

- What careers would be a good fit for me?
- What jobs of interest to me can I get with a degree from your college?
- What degrees do I need for those jobs?
- What will I need to take?
- How long will it take and how much will it cost?
- Who can I talk with to get good information about careers and programs?



High attrition is a big concern





Palomar College Associate Degree Advising Guide Fall 2018 - Summer 2019

The following list will assist you in choosing courses to fulfill general education requirements for the Associate in Arts or Associate in Science

- . The course must be on the list at the time it was completed
- No course may be used in more than one General Education Area
- · Consult a counselor for specific information regarding major preparation and additional general education (GE) requirements

Students must apply to graduate:

Submit a Graduation Petition to the Evaluations Office in the Student Services Center, SSC-40. See application dates below.

٠	Graduation Application Deadlines:	
	Completing Requirements by	Apply by
	Spring Semester	February 28th
	Summer Session	June 30th

Fall Semester... ..September 30th Major: Complete a program as outlined in the Palomar College catalog. Major course work must be completed with a "C" or better.

Grade Point Average: Minimum cumulative GPA of 2.0 ("C" average) or higher. Some programs may require a higher GPA.

AS 102+(F04) + POSC 101+(F04)

Residency: Minimum of 12 units in residence as an officially enrolled student at Palomar College

Total Units: Minimum of 60 degree applicable semester units. Courses numbered 1-49 are non-degree applicable and do not count toward the degree.

DISTRICT REQUIREMENTS

1AIS 101+(F16) + AIS 102+(F04)

Competence in American History and Institutions/California Government - A "C" grade or higher is required. A minimum of 2 courses are required. Choose one pair or successfully pass the approved exam as listed in the college catalog or on the Supplemental Associate Advising Guide. Please see ASSIST.ORG for up to date approvals and for course(s) completed prior to approval date. Students using coursework from another college and/or university should see a counselor. (AIS 101; AS 101, 102; CS 101, 102; HIST 140, 141; RS 102 fulfill the multicultural requirement)

HIST 102+(F04) + POSC 101+(F04)

AIS 101+(F04) + POSC 102+(F04)				1027(F04)	
	¹ CS 101+(F14) + CS 102+(F14)	HIST	140+(F16) + CS 10	2+(F04)	
AIS 101+(F16) + POSC 120+(F09)	CS 101+(F14) + HIST 102+(F04)	1HIST	140+(F16) + HIST	141+(F04)	
AIS 102+(F04) + POSC 102+(F04)	CS 101+(F14) + HIST 141+(F04)	HIST	140+(F04) + POSC	102+(F04)	
AIS 102+(F04) + CS 101+(F14)	CS 101+(F04) + POSC 102+(F04)	HIST	140+(F16) + POSC	120+(F09)	
AIS 102+(F04) + LS 240+(F16)	CS 101+(F14) + POSC 120+(F09)	HIST	141+(F04) + LS 24	0+(F16)	
AIS 102+(F04) + POSC 101+(F04)	CS 102+(F14) + LS 240+(F16)	HIST	141+(F04) + POSC	101+(F04)	
¹ AS 101+(F16) + AS 102+(F04)	CS 102+(F14) + POSC 102+(F04)	HIST	141+(F04) + POSC	102+(F04)	
AS 101+(F16) + CS 102+(F04)	HIST 101+(F16) + CS 102+(F04)	POSC	101+(F16) + CS 10	2+(F04)	
AS 101+(F04) + POSC 102+(F04)	HIST 101+(F16) + HIST 102+(F04)	1POSC	101+(F16) + POS	C 102+(F04)	
AS 101+(F16) + POSC 120+(F09)	HIST 101+(F04) + POSC 102+(F04)		101+(F16) + POSC		
AS 102+(F04) + CS 101+(F14)	HIST 101+(F16) + POSC 120+(F09)		2+(F08) + POSC 10		
AS 102+(F04) + LS 240+(F16)	HIST 102+(F04) + LS 240+(F16)		(100)	-(101)	
ourses:		omplete	■ In Progress	□ Need	
Course may be completed prior to approval	date to partially satisfy the designated pair				
ompetence in Health and Fitness - A "C"	grade or higher is required.				-
omplete HE 100 and one fitness activity co	ourse: HE 100L; KINE 128ABCD, 135ABC,	140ABC, 1	50ABC; or ACS 1	00 level intercollegiate	í
ort; or FIRE 151; or Completion of Police	Academy. See supplemental guide for excep	tions, includ	ling military service	e.	
ourses:		omplete	■ In Progress	■ Need	ı
ourses:ompetence in Mathematics		omplete	■ In Progress	□ Need	-
ompetence in Mathematics	ete MATH 56, 60, or 63; or a higher-level M.	•			-
ompetence in Mathematics		•			_
ompetence in Mathematics	ete MATH 56, 60, or 63; or a higher-level M.	•			
ompetence in Mathematics grade of "C" or higher is required. Compl	ete MATH 56, 60, or 63; or a higher-level M.	ATH course	. See supplemental	guide for exceptions.	
ompetence in Mathematics grade of "C" or higher is required. Compl ourse:	ete MATH 56, 60, or 63; or a higher-level M.	ATH course	. See supplemental	guide for exceptions.	
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ompetence in Mathematics grade of "C" or higher is required. Compl ourse: ! !ulticultural Requirement — Complete 3 s ith effective dates may be found in the catal e marked with an asterisk * followed by th	ete MATH 56, 60, or 63; or a higher-level M. Cemester units. The course must be on the approof of or on the Supplemental Associate Degree eir approval date. Non-GE courses meeting the proof of the Supplemental Associate Degree eir approval date. Non-GE courses meeting the proof of the Supplemental Associate Degree eir approval date. Non-GE courses meeting the proof of the Supplemental Associate Degree eight and the Supplemental Associate Degree eight and the Supplemental Associated Proof of the Supplemental Proof of the Supplem	ATH course omplete oved list at a Advising Gu	. See supplemental In Progress the time of completide. GE courses m	guide for exceptions. Need ion. Approved courses	

Legend: +(FXX) -Approval date of course for an area - course taken prior to date indicated may not be used for the GE area *(FXX) -Approval date of multicultural designation- course taken prior to date indicated may not be used to satisfy the multicultural requirement

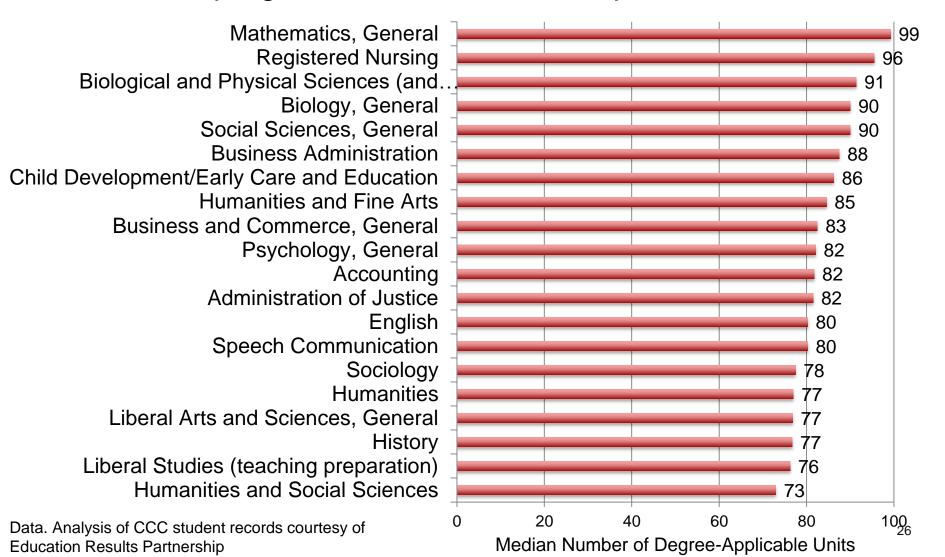
Area A: Language and Rationality - Minimum of 3 semeste A1. English Composition – "C" grade or higher is required. ENG 100	er units from each group		
Course:	Complete	☐ In Progress	□ Need
A2. Communication and Analytical Thinking BUS 110, 204+(F18); ENG 202, 203; GEOG 150; MATH 50 PHIL 113, 116, 200; PSYC 205; READ 120+(F04); SOC 20		, 130, 135, 140, 141,	200, 205, 206, 245
Course:	Complete	☐ In Progress	□ Need
Area B: Natural Sciences – Minimum of 3 semester units ANTH 100, 101; ASTR 100, 120; BIOL 100, 101, 102, 105 200, 201, 210, 211+(F93), 212; CHEM 100, 104, 105, 110, 110, 115+(F95), 125; GEOL 100, 110, 120, 150; NUTR 185; PSYC 210	115, 205+(F07), 210+(F92), 220, 221;	ENGR 210; ES 10	0, 115; GEOG 100
Course:	Complete	☐ In Progress	■ Need
163+(F96), 164+(F96), 165, 166, 169; ASL 100, 101, 110*[F] 123; CS 100, 105*[F98], 155; DBA 100, 230; DNCE 100, 10 230, 240, 245, 250, 255, 260, 265, 270+(F92), 280*[F02], 25	17], 205, 206; CHIN 101, 102, 201; CI 01*[F98], 102*[F06], 105*[F99]; ENG 90; ESL 101, 102, 103; FASH 130; FI	NE 100, 102, 103, 1 205, 210, 211, 215, REN 101, 102, 201,	10, 120, 122*[F08] 220, 221, 225, 226 202; GC 101, 102
266B; AMS 100*[F97], 105*[F07]; ANTH 135*[F17], 155; 163*(F96), 164*(F96), 165, 166, 169; ASL 100, 101, 110*[F123; CS 100, 105*[F98], 155; DBA 100, 230; DNCE 100, 162 230, 240, 245, 250, 255, 260, 265, 270*(F92), 280*[F02], 2515*[F12]; GERM 101, 102, 201, 202, 225; HIST 105, 106; 225; JAPN 101, 102, 130, 201*(F97), 202*(F97); MCS 12*(FP11, 111, 114, 121, 122, 125, 126, 140, 141, 250; PHOT 12*(201, 202, 211, 212, 235*(F14); TA 100*[F18], 140, 141, 150,	17], 205, 206; CHIN 101, 102, 201; CI 11*[F98], 102*[F06], 105*[F99]; ENG 90; ESL 101, 102, 103; FASH 130; FI; HUM 100, 101; ID 115+[F03), 120+ 4, 125*[F12]; MUS 100, 101, 102*[F 5; RS 101*[F18], 104, 105, 108, 110*[NE 100, 102, 103, 1 205, 210, 211, 215, REN 101, 102, 201, (F09); ITAL 101+(1 10], 103, 169+(F17)	110, 120, 122*[F08], 220, 221, 225, 226, 202; GC 101, 102, F97), 102, 201, 202, 171+(F96)*[F98].
163+(F96), 164+(F96), 165, 166, 169; ASL 100, 101, 110*[F] 123; CS 100, 105*[F98], 155; DBA 100, 230; DNCE 100, 16 230, 240, 245, 250, 255, 260, 265, 270+(F92), 280*[F02], 251 115*[F12]; GERM 101, 102, 201, 202, 225; HIST 105, 106 225; JAPN 101, 102, 130, 201+(F97), 202+(F97); MCS 12 PHIL 111, 114, 121, 122, 125, 126, 140, 141, 250; PHOT 12	17], 205, 206; CHIN 101, 102, 201; CI 11*[F98], 102*[F06], 105*[F99]; ENG 90; ESL 101, 102, 103; FASH 130; FI; HUM 100, 101; ID 115+[F03), 120+ 4, 125*[F12]; MUS 100, 101, 102*[F 5; RS 101*[F18], 104, 105, 108, 110*[NE 100, 102, 103, 1 205, 210, 211, 215, REN 101, 102, 201, (F09); ITAL 101+(1 10], 103, 169+(F17)	110, 120, 122*[F08], 220, 221, 225, 226, 202; GC 101, 102, F97), 102, 201, 202, 171+(F96)*[F98].
163+(F96), 164+(F96), 165, 166, 169; ASL 100, 101, 110*[F123; CS 100, 105*[F98], 155; DBA 100, 230; DNCE 100, 16230, 240, 245, 250, 255, 260, 265, 270+(F92), 280*[F02], 25* 115*[F12]; GERM 101, 102, 201, 202, 225; HIST 105, 106; 225; JAPN 101, 102, 130, 201+(F97), 202+(F97); MCS 12; PHIL 111, 114, 121, 122, 125, 126, 140, 141, 250; PHOT 12: 201, 202, 211, 212, 235+(F14); TA 100*[F18], 140, 141, 150,	17], 205, 206; CHIN 101, 102, 201; CI 191°[F98], 102°[F06], 105°[F99]; ENG 0, ESL 101, 102, 103; FASH 130; F1 ; HUM 100, 101; ID 115°(F03), 120° 4, 125°[F12]; MUS 100, 101, 102°[F 5; RS 101°[F18], 104, 105, 108, 110°[I Complete mester units [F16], 125°[F97], 130, 140°[F97], 165· 5, 125, 126°(F96), 130, 137°[F08], 0MM 100, 105°[F98]; CS 101°[F16], 0G 103, 105°[F12]; HIST 101, 102, J, 160; LS 121°(F05), 240°(F05)°[F06] 0, 105°[F12]; HIST 101, 102, J, 160; LS 121°(F05), 240°(F05)°[F08] 0, 103°(F18], 108; SOC 100, 105°(I0, 105°(I0),	INÉ 100, 102, 103, 1 205, 210, 211, 215, 215, 215, 215, 215, 215, 215	10, 120, 122*[F08] 220, 221, 225, 226 202; GC 101, 102 297), 102, 201, 202), 171+(F96)*[F98] 1, 101A, 101B, 102 Need 00; AMS 121*[F16] *[F16], 101*[F16] 100, 101, 102, 102, 103, 105, 105, 107 *[F98], 130*[F97] 005*[F05], 110, 120 005*[F05], 110, 120
163+[P96], 164+[P96], 165, 166, 169; ASL 100, 101, 110*[F123; CS 100, 105*[P88], 155; DBA 100, 230; DNCE 100, 16 230, 240, 245, 250, 255, 260, 265, 270+[P52], 280*[P62], 251 115*[F12]; GERM 101, 102, 201, 202, 225; HIST 105, 106. 225; JAPN 101, 102, 130, 201+[P97], 202+[P97]; MCS 12 PHIL 111, 114, 121, 122, 125, 126, 140, 141, 250; PHOT 12 201, 202, 211, 212, 235+(F14); TA 100*[F18], 140, 141, 150, Course: Area D: Social and Behavioral Sciences – Minimum of 3 sea AIS 101*[F97], 102, 110*[F98], 115*[F97], 120*[F97], 121*[200+[F95]*[P97], 171, 107*[F16], 110, 115 102*[F16], 120*[F98], 126*[P96]; CHDV 100, 110, 115; 110*[F97], 102, 125; ENG 150; FCS 101; GCMW 100; GE 165*[F98], 200+[F95]*[P97]; PLS 121+[F05], 240+[F05]*[P125, 130+[F05], 241, 225+[F07], 225+[F07], 225+[F07], 225+[F07], 235+[F07], RS 102*[F102, 135*[F11], 165*[F14], 175*[F18], 200+(F05)*[F97]; SPCH 135*[F11], 185*[F11], 185*	17], 205, 206; CHIN 101, 102, 201; CI 191°[F98], 102°[F06], 105°[F99]; ENG 0, ESL 101, 102, 103; FASH 130; F1 ; HUM 100, 101; ID 115°(F03), 120° 4, 125°[F12]; MUS 100, 101, 102°[F 5; RS 101°[F18], 104, 105, 108, 110°[I Complete mester units [F16], 125°[F97], 130, 140°[F97], 165· 5, 125, 126°(F96), 130, 137°[F08], 0MM 100, 105°[F98]; CS 101°[F16], 0G 103, 105°[F12]; HIST 101, 102, J, 160; LS 121°(F05), 240°(F05)°[F06] 0, 105°[F12]; HIST 101, 102, J, 160; LS 121°(F05), 240°(F05)°[F08] 0, 103°(F18], 108; SOC 100, 105°(I0, 105°(I0),	INÉ 100, 102, 103, 1 205, 210, 211, 215, 215, 215, 215, 215, 215, 215	10, 120, 122*[F08] 220, 221, 225, 226 202; GC 101, 102 297), 102, 201, 202), 171+(F96)*[F98] 1, 101A, 101B, 102 Need 00; AMS 121*[F16] *[F16], 101*[F16] 100, 101, 102, 102, 103, 105, 105, 107 *[F98], 130*[F97] 005*[F05], 110, 120 005*[F05], 110, 120
163+(F96), 164+(F96), 165, 166, 169; ASL 100, 101, 110*[F123; CS 100, 105*[F98], 155; DBA 100, 230; DNCE 100, 16230, 240; 245, 250, 255, 260, 265; 270+(F92), 280*[F02], 28115*[F12]; GERM 101, 102, 201, 202, 225; HIST 105, 106; 225; JAPN 101, 102, 130, 201+(F97), 202+(F97); MCS 12; PHIL 111, 114, 121, 122, 125, 126, 140, 141, 250; PHOT 12; 201, 202, 211, 212, 235+(F14); TA 100*[F18], 140, 141, 150, Course: Area D: Social and Behavioral Sciences — Minimum of 3 sea AlS 101*[F97], 102, 110*[F98], 115*[F97], 120*[F97], 121*[200+(F95)*[F97], ANTH 105*[F97], 107*[F16], 110, 115*[102*[F16], 120*[F98], 126+(F96); CHDV 100, 110, 115; CO 1140*[F97], 120, 125; ENG 150; FCS 101; GCMW 100; GE 140*[F03], 141*[F03], 150+(F94)*[F06], 151-(F94)*[F06], 151-(F94)	17], 205, 206; CHIN 101, 102, 201; CU 17] [F98], 102*[F96], 105*[F99]; ENG 90; ESL 101, 102, 103; FASH 130; F1 910; HUM 100, 101; ID 115*(F03), 120*	INE 100, 102, 103, 1 205, 210, 211, 215, 1 205, 210, 211, 215, 1 205, 210, 211, 215, 1 205, 210, 211, 215, 1 205, 210, 211, 215, 1 210, 101, 101, 101, 101, 101, 101, 101,	10, 120, 122*[F08] 220, 221, 225, 226, 220; 267 [01, 102 202; GC 101, 102 202; GC 101, 102 202; GC 101, 102 203; 11, 101A, 101B, 102 Need Need 00; AMS 121*[F16] 00; 101*[F16] 100, 101, 102, 110 9*[F16], 101*[F16] 005+(F16), 110, 120, 110 9*[F99], 130*[F97] 0*[F98], 125, 160 05+(F05), 110, 120 Need

Legend: +(FXX) -Approval date of course for an area - course taken prior to date indicated may not be used for the GE area *[FXX] - Approval date of multicultural designation- course taken prior to date indicated may not be used to satisfy the multicultural requirement AD 07/31/18

Returning Students Want to Know

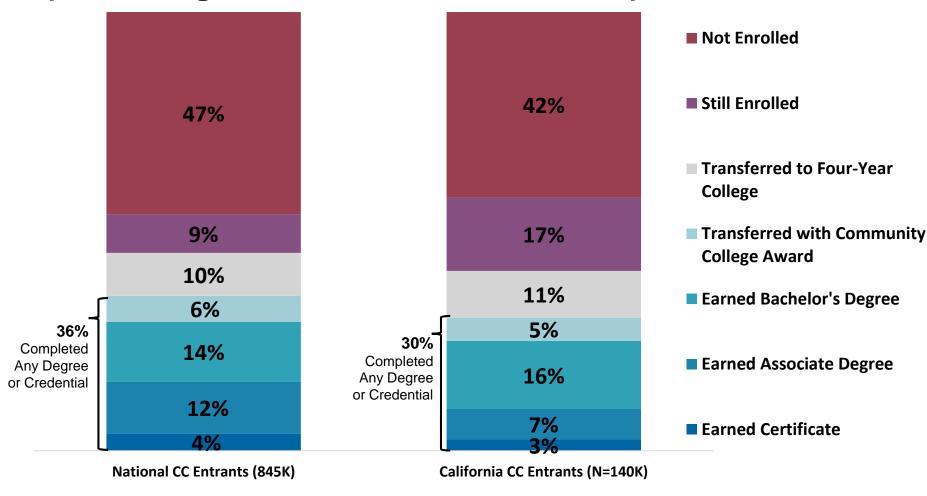
- How far along am I toward completing my program?
- How much more will I have to pay?
- What will I need to take next term and what will my scheduled be?
- Will my credits transfer?
- What if I want to change programs?
- How can I finish quicker?
- How can I get work experience in my field of interest?

Median credits earned by associate degree completers 20 CCC programs with the most completers in 2015-16





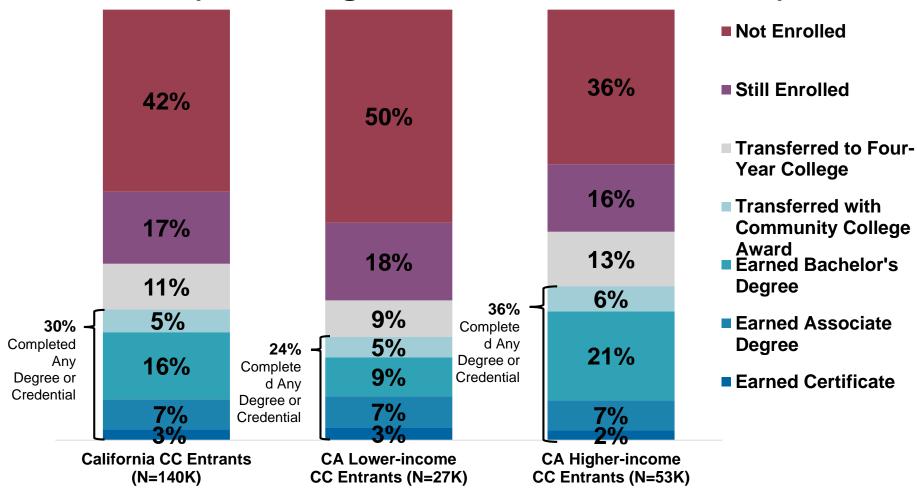
Highest Outcomes in Six Years Among FTEIC Degree-Seeking Community College Students (Excluding Dual Enrollment Students)



Source: CCRC analysis of NSC data on the fall 2010 FTEIC, degree-seeking community college cohort.



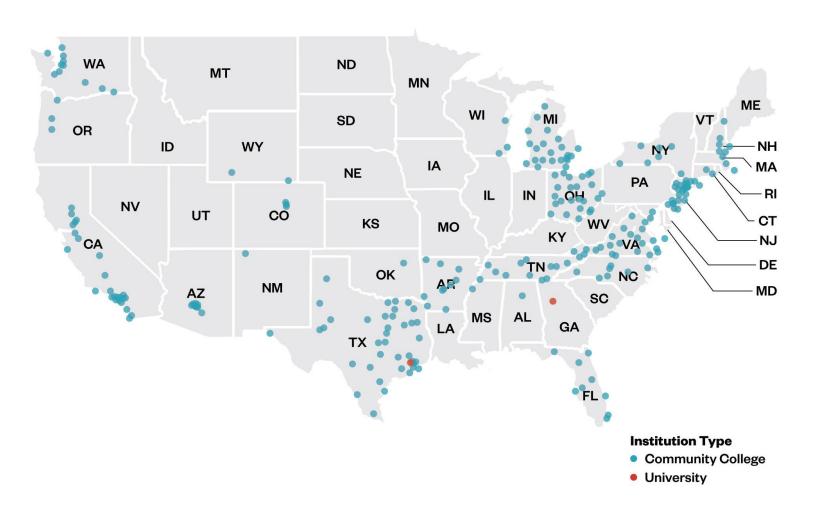
California: Highest Outcomes in Six Years by Income Among FTEIC Degree-Seeking Community College Students (Excluding Dual Enrollment Students)



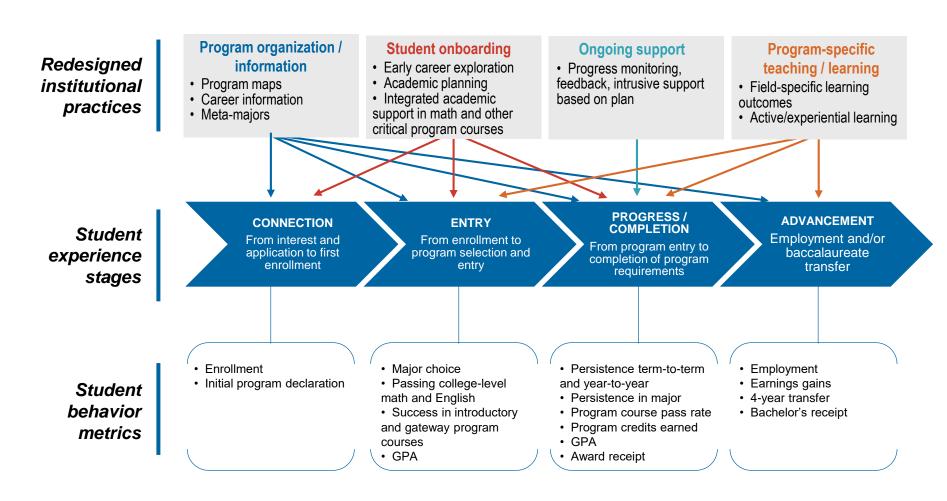
Source: CCRC analysis of NSC data on the fall 2010 FTEIC, degree-seeking community college cohort.



A National Movement: Colleges Implementing Guided Pathways



Guided Pathways Theory of Change







What We Are Learr About Guided Path

Part 1: A Reform Moves From Theory to Practice

By Davis Jenkins, Hana Lahr, John Fink, and Elizabeth Ganga

In their 2015 book, Redesigning America's Community Colleges: A Clearer Success, CCRC researchers Thomas Bailey, Shanna Smith Jaggars, and Dav that for community colleges to substantially improve graduation rates and completion among student groups, isolated programmatic interventions of Synthesizing two decades of research on community colleges—and drawibehavioral economics, organizational behavior, and cognitive science—Ba Jenkins argued that colleges needed to fundamentally redesign their prograservices in ways that create clearer, more educationally coherent pathways to credentials that in turn prepare students for success in the workforce and further education in fields of economic importance to their regions.

These "guided pathways" reforms address a fundamental problem with how community colleges are organized: Because these colleges were founded with the mission of providing broad access to higher educat on attracting students with dozens or hundreds of programs. But students their own devices to pick a course of study and piece together their schedu confusing and incoherent class lists and program information. In these "ca a majority of students do not complete a credential, and even those who d time and money on courses that do not count toward a community college bachelor's degree. Advising and other supports are available, but students out, and the students who need these services most are often the least like Students from educationally and economically disadvantaged background be disproportionately represented at community colleges, are often poorly navigate the college experience, which exacerbates equity gaps.

At their core, guided pathways reforms involve clearly mapping programs sequences, progress milestones, and program learning outcomes so that st what they need to do to prepare for a career and further education and trait of interest. With program maps as guides, students are supported from the of their college experience to explore career and academic options, choose study, and develop a full-program educational plan. The program maps sir



What We Are Le About Guided F

Part 2: Case Studies

By Davis Jenkins, Hana Lahr, John Fink, Elizabeth Ganga, Amy E. Brown, and Porshèa Patterson

Guided pathways reforms require colleges to rethink how students. The case studies below examine how colleges at are transforming their programs and support services by i pathways practices: meta-majors, career exploration, and i colleges are participating in the American Association of O Project, which is supporting more than 40 colleges nation pathways reforms at scale.

How Cleveland State Commun Using Meta-Majors

Meta-majors are clusters of programs in similar academic a students and others to understand a college's offerings—we programs—and help students explore, choose, and plan a r meta-majors aligned with local and regional labor market r for redesigning key aspects of the student experience, inclufirst-year seminar courses, and academic advising. Meta-maemerging as a framework for marketing and recruitment, p improvement, and professional development.

Cleveland State Community College in Tennessee developed which it calls career communities, "from a student's perspect programs into seven clusters based on students' career and at around the college's four preexisting academic divisions. The technologies; arts and humanities; business; education; heal science, technology, engineering, and math (STEM). As the communities, student services and institutional research stat to get feedback about the clusters and ensure that the categori

The college has organized its website around these career community an icon and a color. Scudents can browse the or by specific program. Career communities also have been materials. Welcome events, career fairs, and even comme



APRIL 2018

What We Are Learning About Guided Pathways

Part 3: Timeline and Tips for Implementing Pathways Reforms

By Davis Jenkins, Hana Lahr, John Fink, and Elizabeth Ganga

Guided pathways reforms can take several years to implement at scale because they require a thoroughgoing redesign of a college's major functions, including:

- organizing programs into career-focused meta-majors to enhance student recruitment and exploration and program improvement;
- mapping clear paths to degrees, employment, and further education in collaboration with employers and universities;
- structuring advising to help students choose, enter, and complete a program
 of study;
- rethinking academic support to enable students to take and pass critical program courses in their first year of college; and
- · training faculty and staff to facilitate these reforms.

CCRC's research on the implementation of guided pathways has revealed that these reforms often follow a similar pattern of development. Figure 1 shows the general stages of this process and an approximate timeline. In colleges where we have seen substantial improvements in student progression and completion, these improvements became noticeable after colleges began to implement the essential elements of the model in concert with one another.

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In colleges where we have seen substantial improvements in student progression and completion, these improvements became noticeable after colleges began to implement the essential elements of the model in concert with one another.

This visualization represents an idealized conceptualization of the process and timeline based on our observations of colleges that were early adopters of the pathways model. No college will follow these stages precisely as outlined here, and the process is much messier (and probably less linear) in practice.

Guided Pathways Essential Practices

- Organize, map and market all programs by career field
- ✓ Help all new students explore career options/interests and develop a full-program plan by end of term 1
- Schedule classes, monitor progress and provide feedback and support based on students' plans
- Embed active/experiential learning into every program
- Integrate and contextualize academic support into college program gateway courses
- Build pathways into high schools, starting with dual enrollment

Early Adopter

Jackson College (MI)

Curriculum Outline

Course #	Course Name	Credits	Prerequisites
ANT 131	Cultural Anthropology	3	ENG 085*
ART 111	Art History: Prehistoric to 1400	3	ENG 085, ENG 091
BIO 110	Introductory Biology	4	ENG 085*, ENG 090* and MAT 033* or higher
COM 240	Interpersonal Communication	3	ENG 085, ENG 091
ENG 131	Writing Experience I	3	ENG 085 and ENG 091
ENG 132	Writing Experience II	3	ENG 131
HUM 131	Cultural Connections	3	ENG 085 and ENG 091
MUS 131	Understanding Music	3	ENG 085*
NSC 131	Contemporary Science	4	ENG 090* and MAT 020* or higher
PLS 141	American National Government	3	ENG 085, ENG 091
PSY 140	Introduction to Psychology	4	ENG 085* and ENG 090*
SOC 231	Principles of Sociology	3	ENG 085* and ENG 090*
MAT 130	Quantitative Reasoning	4	MAT 030
SEM 140	Seminar in Life Pathways	3	

JC Associate in Arts and EMU Social Work/Liberal Arts Electives

Course #	Course Name	Credits	Prerequisites
ENG 249	African-American Literature	3	ENG 085* and ENG 131
GEO 132	World Regions	3	ENG 085* and ENG 090*
PSY 245	Infancy and Childhood	3	PSY 140
PSY 251	Abnormal Psychology	3	PSY 140
PSY 252	Developmental Psychology	3	PSY 140
SOC 152	Social Psychology	3	PSY 140 or SOC 231
SOC 236	Women in a Changing Society	3	ENG 085* and ENG 131

^{*}Required for EMU's BSW program. If not transferred from JC, must be completed at EMU.

Note from EMU: Sign up with us! If you let us know you are using this articulation agreement, we can stay in touch with and provide information and advising to you while you are still at your community college. Sign up at:

Sample Course Map

This program map satisfies the Associate in Arts degree (AA) degree from Jackson College, the Michigan Transfer Agreement (MTA), and the liberal arts requirements for the Bachelor of Social Work (BSW) degree at Eastern Michigan University.

SEMESTER 1				
Course #	Course Name	Credits	Prerequisites	
ENG 131	Writing Experience I	3	ENG 085 and ENG 091	
PSY 140	Introduction to Psychology	4	ENG 085* and ENG 090*	
MAT 130	Quantitative Reasoning	4	MAT 030	
SEM 140	Seminar in Life Pathways	3		

SEMESTER 2					
Course # Course Name Credits Prerequisites					
BIO 110	Introductory Biology	4	ENG 085*, ENG 090* and MAT 033* or higher		
ENG 132	Writing Experience II	3	ENG 131		
PLS 141	American National Government	3	ENG 085, ENG 091		
SOC 231	Principles of Sociology	3	ENG 085* and ENG 090*		

SEMESTER 3				
Course #	Course Name	Credits	Prerequisites	
GEO 132	World Regions	3	ENG 085* and ENG 090*	
MUS 131	Understanding Music	3	ENG 085*	
NSC 131	Contemporary Science	4	ENG 090* and MAT 020* or higher	
PSY 251	Abnormal Psychology	3	PSY 140	

SEMESTER 4				
Course #	Course Name	Credits	Prerequisites	
ENG 249	African-American Literature	3	ENG 085* and ENG 131	
HUM 131	Cultural Connections	3	ENG 085 and ENG 091	
PSY 245	Infancy and Childhood	3	PSY 140	
SOC 236	Women in a Changing Society	3	ENG 085* and ENG 131	

MTA is completed at the end of this term

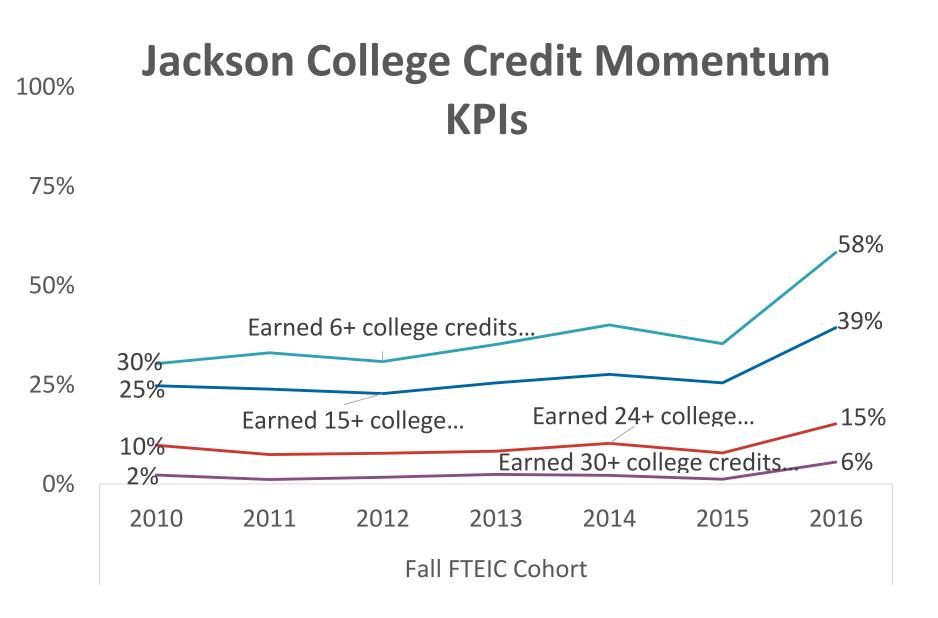
SEMESTER 5						
Course #	Course Name	Credits	Prerequisites			
ANT 131	Cultural Anthropology	3	ENG 085*			
ART 111	Art History: Prehistoric to 1400	3	ENG 085, ENG 091			
COM 240	Interpersonal Communication	3	ENG 085, ENG 091			
PSY 252	Developmental Psychology	3	PSY 140			
SOC 152	Social Psychology	3	PSY 140 or SOC 231			

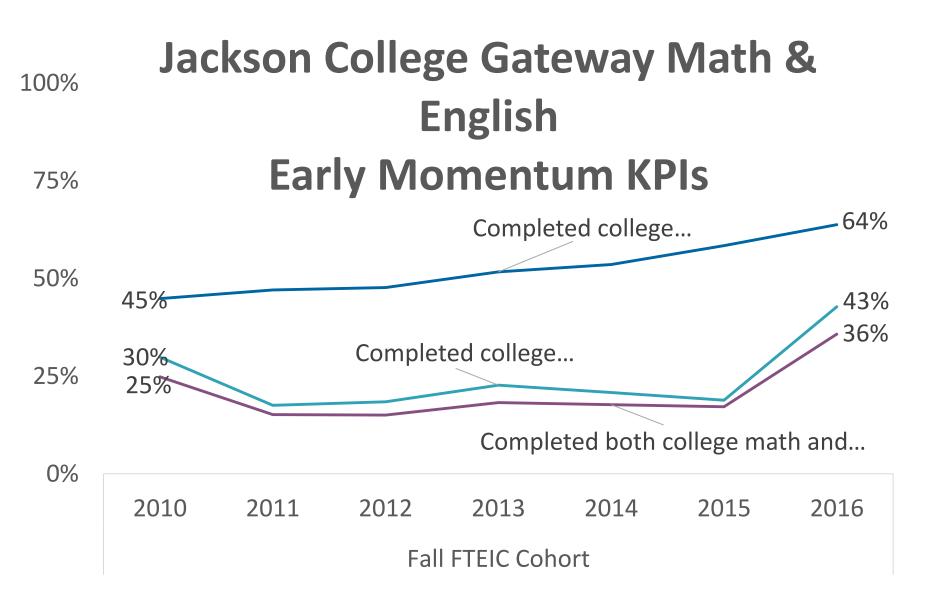
AA is completed at the end of this term



ackso "		Jackson College	Jackson College	e Pathways with	h Michigan Care	er Pathways Inf	ormation
Student na	Student username:	Pathways	Jackson College Pathways	Is This Career Path for You?	Career Categories	Courses in School	Sample Careers and Levels of Education Required
• "Wha	Verify online accommon working for:	Business and Compu Technology Careers in this path are relito the business environme These include entreprener sales, marketing, computer/inforr systems, finance, account personnel, economics, and management.	Careers in this path are related to the humanities and performing, visual, literary, and media arts. These include architecture; graphio, interior, and fashion design; writing; film; fine arts; journalism; languages; media; advertising; and public relations.	Are you a creative thinker? Are you imaginative, innovative, and original? Do you like to communicate ideas? Do you like making crafts, drawing, playing a musical instrument, taking photos, or writing stories? This may be the career path for you!	Advertising and Public Relations Creative Writing Film Production Foreign Languages Journalism Radio and TV Broadcasting	Journalism Graphic Arts Language Arts Fine Arts Courses (Arts, Drama, Music) Architectural Drafting and Design Sculpture Photography	Public Relations Executive UG Dancer D Film Producer HS Fashion Designer UG Journalist UG Radio and TV Broadcaster HS
• "Do y "Do y "Are. "Are.	bons naviga Update the stud Update the Good Add "AT" to PER CASM your conv	Health Sciences Careers in this path are relito the promotion of health treatment of disease. Thes	Science, Engineering, and Math (STEM)	Do you love science, and understanding how things work? Do you like to invent and design things? Do you enjoy working with numbers and data? This could be the career path for you!	Life Sciences Physical Sciences Lab. & Medical Technology Computer Science Architecture Engineering and Related Technologies Math & Data Analysis	Biology Chemistry Physics/Astronomy Environmental Science Computer Science Engineering Mathematics	Physical Scientist Life Scientist Architect G Engineer G Chemical Engineer UG Software Engineer UG Web Designer Mathematician G Actuary G
• "Do y • "Is [C • "Do y • "Do y • "Do y	#** WHEN FULLY CC Navigator signature: Notes:	Human Services Careers in this path are rel to economic, political, and social systems. These included to education, government, lay	Skilled Trades and Agriculture Careers in this path are related to technologies necessary to design, develop, install, and maintain physical systems. These include engineering, manufacturing, construction, service, and related technologies.	Are you mechanically inclined and practical? Do you like reading diagrams and blueprints, and drawing building structures? Are you curious about how things work? Would you enjoy painting a house, repairing cars, wiring electrical circuits, or woodworking? Do you like to garden or mow the lawn? This may be the career path for you!	Precision Production Mechanics and Repair Manufacturing Technology Drafting Construction Agriculture	Drafting Science Robotics Machine Tools Physical Sciences/Physics Industrial/Mechanical Drafting Math Electronics Agriculture	Plumber HS Electrician HS Air Traffic Controller HS Auto Mechanic HS Draftsman HS Surveyor HS Geographer UG Farmer HS Landscaper D
• "Are		law enforcement, leisure a recreation, military, religior child care, social services, personal services.	Education Level Key: High So Degree: G Source: https://www.michigan		-	HS <mark>.</mark> Undergraduate Degr	ee: <mark>UG</mark> Graduate







Pathways Discussion Starters

- a) How do we currently help our students explore career/ college options, choose a direction and develop plan, pass program gateway courses, and make timely progress toward completion?
- b) How would we like the student experience in a) to change?
- c) What are we currently doing well that we could build on in implementing pathways at scale?
- d) Whom do we need to engage for the needed changes to happen?

Find Out More

- AACC, CCRC & NCII websites:
 - ✓ https://www.aacc.nche.edu/programs/aacc-pathways-project/
 - ✓ https://ccrc.tc.columbia.edu/publications/what-we-know-about-guided-pathways-packet.html
 - ✓ www.ncii-improve.com
- Presenters emails: davisjenkins@gmail.com
 gschmidt@aacc.nche.edu
 rob@ncii-improve.com

